

## ACO Name and Location

Beacon Rural Health, LLC  
797 Wilson Street  
Brewer, Maine 04412

## ACO Primary Contact

|                                      |                                     |
|--------------------------------------|-------------------------------------|
| <i>Primary Contact Name</i>          | <b>Carrie Arsenault</b>             |
| <i>Primary Contact Phone Number</i>  | <b>(207)973-5692</b>                |
| <i>Primary Contact Email Address</i> | <b>carsenault@northernlight.org</b> |

## Organizational Information

### ACO participants:

| <b>ACO Participants</b>                          | <b>ACO Participant in Joint Venture<br/>(Enter Y or N)</b> |
|--------------------------------------------------|------------------------------------------------------------|
| Maine Coast Regional Health Facilities           | N                                                          |
| Eastern Maine Medical Center                     | N                                                          |
| Mercy Hospital                                   | N                                                          |
| Eastern Maine Healthcare Systems Inland Hospital | N                                                          |
| Aroostook Medical Center                         | N                                                          |

**ACO governing body:**

| Member    |            |                 | Member's Voting Power                                                                                                             | Membership Type                                                                  | ACO Participant Legal Business Name/DBA, if Applicable |
|-----------|------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------|
| Last Name | First Name | Title/ Position |                                                                                                                                   |                                                                                  |                                                        |
| Arsenault | Carrie     | Member          | 20%                                                                                                                               | ACO Participant Representative                                                   | Maine Coast Regional Health Facilities                 |
| Arsenault | Carrie     | Member          | 20%                                                                                                                               | ACO Participant Representative                                                   | Eastern Maine Medical Center                           |
| Arsenault | Carrie     | Member          | 20%                                                                                                                               | ACO Participant Representative                                                   | Mercy Hospital                                         |
| Arsenault | Carrie     | Member          | 20%                                                                                                                               | ACO Participant Representative                                                   | Eastern Maine Health Systems Inland Hospital           |
| Arsenault | Carrie     | Member          | 20%                                                                                                                               | ACO Participant Representative                                                   | Aroostook Medical Center                               |
| Cowan     | Doug       | Member          | N/A (has a vote at the member owner level and provided a meaningful opportunity to participate in the Board of Managers meetings) | Medicare Beneficiary Representative; Community Member Stakeholder Representative | N/A                                                    |

**Key ACO clinical and administrative leadership:**

|                       |                                       |
|-----------------------|---------------------------------------|
| Carrie Arsenault, MBA | ACO Executive                         |
| Edward Gilkey, MD     | Medical Director                      |
| Kathleen Lirakis, RN  | Compliance Officer                    |
| Kristen Brasslett, RN | Quality Assurance/Improvement Officer |

**Associated committees and committee leadership:**

| Committee Name                                | Committee Leader Name and Position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Population Health Management Committee</i> | <p>Patient Representatives<br/>           Doug Cowan, Beneficiary Representative<br/>           Mary-Vesta Marston Scott, Medicare Beneficiary<br/>           David Small, Consumer Advocate</p> <p>Beacon Health<br/>           Frank Bragg, MD, Physician Advisor and Northern Light Primary Care, Husson Ave., Bangor<br/>           Edward Gilkey, MD, Vice President Senior Physician Executive<br/>           Carrie Arsenault, MBA, President and Senior Vice President<br/>           Jeff Sanford, Vice President of Finance</p> |

| Committee Name | Committee Leader Name and Position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                | <p> Kathy Lirakis, RN, Director of Compliance and Policy<br/> Tori Gaetani, RN, Vice President of Care Coordination<br/> Jaime Rogers, LCSW, MBA, Dir. Community Services, Behavioral Health<br/> Kathleen Bates, RN, Regional Manager, North<br/> Melissa Vail, RN, Regional Manager, South<br/> Erica Parker, RN, Regional Manager, Central<br/> Kristen Brasslett, RN, Director Quality Improvement<br/> Renea Rice, CMA, Manager, Quality Programs<br/> William Seavey, RPh, Population Health Committee Chair, Associate Vice President, Population Health/Pharmacy<br/> Jessica Hewes, Care Delivery Analyst<br/> Lanie Abbott, APR, Director Communications and Experience<br/> Lori Newcomb, RN, Care Coordination Specialist </p> <p> Blue Hill Memorial Hospital<br/> Michael, Murnik, MD, Senior Physician Executive<br/> Zoe Tenney, FNP, Clinical Quality Supervisor<br/> Tammy Dickey, Practice Administrator </p> <p> C. A. Dean<br/> Jaime Knowlton, PA<br/> Megan Ryder, Director Practice Management </p> <p> MDI Hospital<br/> Katy Lawson, FNP, Lead Provider<br/> Lynn Leighton, RN, Care Management Director<br/> Katie Skeate, EMR Coordinator </p> <p> Sebasticook Valley Healthcare (SVH)<br/> Robert Schlager, MD, Senior Physician Executive<br/> Paul Arsenault, VP Primary Care and Specialty Practices<br/> Trudy Richmond, RN, Team Coordinator </p> <p> Eastern Maine Medical Center<br/> Kevin Miller, MD, Provider<br/> Donna Ashe, Director Physician Practices<br/> Elizabeth Perry, Director of Performance Improvement and Data Mgmt </p> <p> Inland Hospital<br/> Gavin Ducker, MD, Northern Light Health Medical Group CO President and Senior Physician Executive<br/> Beth Held, PA, Lead Provider<br/> Samantha Stafford, Quality Support Specialist/ Physician Practice Administration </p> <p> Mercy Hospital<br/> Wendy Chantigny, Gaps in Care Specialist<br/> Michael Duffy, MD, Senior Physician Executive<br/> Felicia Hagan, Quality Representative<br/> Su-Anne Hammond, MD, Primary Care Medical Director, Chief of Ambulatory Medicine<br/> Kelly Nadeau, Gaps in Care Specialist </p> <p> Maine Coast Memorial Hospital </p> |

| <b>Committee Name</b>                             | <b>Committee Leader Name and Position</b>                                                                                                                                                                                                                                                                                             |
|---------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                   | Jodie Cushing, Quality Specialist<br>Kathryn Rensenbrink, MD, Medical Director<br><br>Aroostook Medical Center<br>David Weed, DO, Medical Director<br>Thomas Macharia, MD, Provider<br>Vilma Craig, Director Physician Services<br>Ruth Hanson, Preventative Care Coordinator<br>Jessica St. Peter, Manager Quality and Accreditation |
| <i>Care Coordination Committee</i>                | Tori Gaetani, RN, Chair                                                                                                                                                                                                                                                                                                               |
| <i>Post Acute Committee</i>                       | Tori Gaetani, RN, Co-Chair<br>William Seavey, RPh, Co-Chair                                                                                                                                                                                                                                                                           |
| <i>Pharmacy Medication Management Committee</i>   | William Seavey, RPh, Chair                                                                                                                                                                                                                                                                                                            |
| <i>Quality, Performance Improvement Committee</i> | William Seavey, RPh, Co-Chair<br>Kristen Brasslett, RN, Co-Chair                                                                                                                                                                                                                                                                      |
| <i>Clinical Standards Review Team Committee</i>   | Kevin Miller, MD, Chair                                                                                                                                                                                                                                                                                                               |

**Types of ACO participants, or combinations of participants, that formed the ACO:**

- Critical Access Hospital (CAH) billing under Method II
- Hospital employing ACO professionals
- Rural Health Clinic (RHC)

**Shared Savings and Losses**

**Amount of Shared Savings/Losses**

- Second Agreement Period
  - Performance Year 2019, \$0
  - Performance Year 2019A, \$2,060,209; Returned AIM funding of \$1,745,716
- First Agreement Period
  - Performance Year 2018, \$0
  - Performance Year 2017, \$0
  - Performance Year 2016, \$0

## Shared Savings Distribution

- Second Agreement Period
  - Performance Year 2019A
    - Proportion invested in infrastructure: 100%
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A
- First Agreement Period
  - Performance Year 2018
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A
  - Performance Year 2017
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A
  - Performance Year 2016
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A

## Quality Performance Results

2019 Quality Performance Results:

| ACO#  | Measure Name                                              | Rate  | ACO Mean |
|-------|-----------------------------------------------------------|-------|----------|
| ACO-1 | CAHPS: Getting Timely Care, Appointments, and Information | 79.63 | 85.86    |
| ACO-2 | CAHPS: How Well Your Providers Communicate                | 89.90 | 94.11    |
| ACO-3 | CAHPS: Patients' Rating of Provider                       | 88.39 | 92.69    |
| ACO-4 | CAHPS: Access to Specialists                              | 75.07 | 81.54    |

|        |                                                                                               |       |       |
|--------|-----------------------------------------------------------------------------------------------|-------|-------|
| ACO-5  | CAHPS: Health Promotion and Education                                                         | 62.17 | 60.44 |
| ACO-6  | CAHPS: Shared Decision Making                                                                 | 62.83 | 62.78 |
| ACO-7  | CAHPS: Health Status/Functional Status                                                        | 76.01 | 73.79 |
| ACO-34 | CAHPS: Stewardship of Patient Resources                                                       | 26.04 | 26.17 |
| ACO-45 | CAHPS: Courteous and Helpful Office Staff                                                     | 90.96 | 92.84 |
| ACO-46 | CAHPS: Care Coordination                                                                      | 82.99 | 86.89 |
| ACO-8  | Risk Standardized, All Condition Readmission                                                  | 14.67 | 14.86 |
| ACO-38 | All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions                  | 59.43 | 58.15 |
| ACO-43 | Ambulatory Sensitive Condition Acute Composite (AHRQ* Prevention Quality Indicator (PQI #91)) | 1.66  | 1.87  |
| ACO-13 | Falls: Screening for Future Fall Risk                                                         | 92.62 | 84.04 |
| ACO-14 | Preventive Care and Screening: Influenza Immunization                                         | 78.41 | 74.77 |
| ACO-17 | Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention              | 80.70 | 78.04 |
| ACO-18 | Preventive Care and Screening: Screening for Depression and Follow-up Plan                    | 82.09 | 70.40 |
| ACO-19 | Colorectal Cancer Screening                                                                   | 77.10 | 70.76 |
| ACO-20 | Breast Cancer Screening                                                                       | 80.13 | 73.84 |
| ACO-42 | Statin Therapy for the Prevention and Treatment of Cardiovascular Disease                     | 87.23 | 82.17 |
| ACO-27 | Diabetes: Hemoglobin A1c Poor Control (>9%)                                                   | 16.89 | 13.88 |
| ACO-28 | Controlling High Blood Pressure                                                               | 74.16 | 75.04 |

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low sample size.”

For Previous Years’ Financial and Quality Performance Results, please visit [data.cms.gov](https://data.cms.gov).

#### Payment Rule Waivers

- Skilled Nursing Facility (SNF) 3-day Rule Waiver:
  - Our ACO uses the SNF 3-Day Rule Waiver, pursuant to 42 CFR §425.612.